

IOE



Investing in rural people

Independent Office of Evaluation

A photograph showing a group of diverse hands of various skin tones stacked together in a circle, symbolizing unity and teamwork. The background is a soft, warm glow.

Juha I. Uitto
Geeta Batra *Editors*

**Webinar on
Transformational
Change for People
and the Planet**

Czech Evaluation Society

Transformational evaluation, from cliché to practice, drawing from the book

Indran A. Naidoo, PhD

Director, Independent Office of Evaluation of IFAD

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Juha I. Uitto
Geeta Batra *Editors*

Transformational Change for People and the Planet

Evaluating Environment and Development

**Many actions by multiple actors
for transformation, resisted by
similar forces**

Intention is never a result

The post-intention period is often disillusionment

Politics and normative organizations not dissimilar



Juha I. Uitto
Geeta Batra *Editors*

Transformational Change for People and the Planet

Evaluating Environment and Development

Some broad sweeps

Context and relativism

Why critical and independent evaluation counts

Coping with the co-option threat, learning over rather than with accountability

Survival fears in insecure evaluation functions



Juha I. Uitto
Geeta Batra *Editors*

Transformational Change for People and the Planet

Evaluating Environment and Development

- **What do we change and why?**
- **When done, what do we measure?**

How and who sets the transformation agenda?

Rationality and politics, fake news versus evidence

With all the evaluation out there, why so little evidence of sustainable change?



Juha I. Uitto
Geeta Batra *Editors*

Transformational Change for People and the Planet

Evaluating Environment and Development

- Land Reform in South Africa
- The PSC for a better state
- Evaluation in the UN

Context and relativism

Change is incremental but moving parts oiled by big and small P

- ✓ what was promised,
- ✓ what happened,
- ✓ how is it measured

Using independent evaluation

Let us use independent evaluation, to mirror the reality, to serve a transformation agenda

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Transformational Change for People and the Planet

Evaluating Environment and Development

Challenge to practice are weak institutional evaluation set ups (policies),

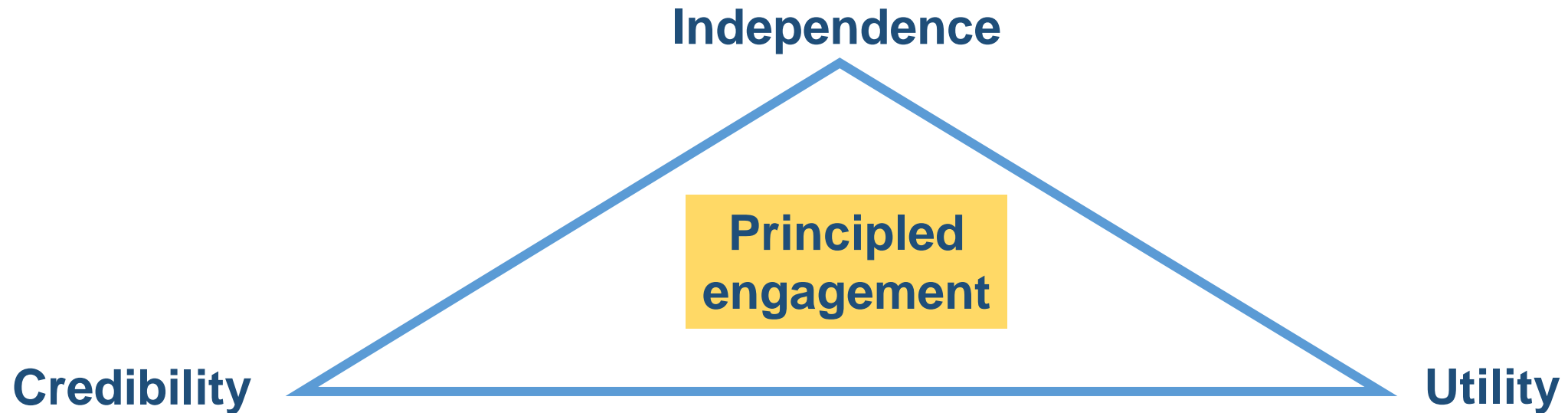
Poor governance and inability to talk truth to power, for trust

Choosing the learning over accountability route

Traditional approaches: static & linear



IOE approach: dynamic and engaging





“Evaluation supports **accountability** and **learning**, to improve **transparency** and **accountability**. However, the area that can benefit from user perspectives is that of learning. In practice, the construct of all evaluation needs to accept **engagement** as a part of process **credibility**, and seen as necessary for generating ongoing reflection as part of the learning process to build **understanding.**”

Indran A. Naidoo, Director, IOE.

IOE approach: Independent Magazine

Independent | **MAGAZINE**
Accountability. Learning. Partnership.



THE NEW DIRECTOR
Dr Indran A. Naidoo: Captain on board

BREAKING THE MOULD
Discussing pandemic-shaped evaluations

INFRASTRUCTURE
Most successful IFAD investments

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Issue n.1 | 2021

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Learning. Transparency. Accountability.



LEARNING FROM EVIDENCE
Not just another day in the office


GOOD IS NOT GOOD ENOUGH
Climate responses to escalating threats

EVALUATION CAPACITY
Making a difference in Egypt

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Issue n.2 | 2021

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TRIAD COMES FULL CIRCLE
Spotlight on IFAD's member states

NEW WEBSITE
Access to evaluation transformed

ZERO HUNGER
Untapped opportunities revealed

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Issue n.3 | 2022

Focus: **IOE**

Focus: **Management**

Focus: **Board**

USER EXPERIENCE

- Fosters greater stakeholder engagement by reinforcing the independence of IOE
- Speaks to the core of what IOE stakeholders look for
- Intuitive, easy to navigate
- Invites new opportunities for users to engage with IOE in a dynamic fashion
- Creates a more personal connection between IOE and its stakeholders
- Tailors messages to IOE stakeholders through new products



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